

Manchester City Council Report for Resolution

Report to: Neighbourhoods Scrutiny Committee – 23 September 2014
Economy Scrutiny Committee – 24 September 2014

Subject: Environmental Sustainability Subgroup; work programme for response to recommendations; revised

Report of: Deputy Chief Executive (Growth and Neighbourhoods)

Summary

In June 2014 a work programme was presented to Neighbourhoods and Economy committees, setting out how the recommendations in the final report of the Environmental Sustainability Subgroup were proposed to be addressed. This paper provides a revised work programme, responding to requests by the committees that a 'SMART' work plan be produced.

The below work programme forms part of the Council's wider programme of environment and climate change activity, as set out in the *Manchester City Council Climate Change Action Plan 2014/15 to 2016/17*. An interim progress report against this plan was presented to Neighbourhoods Scrutiny in August 2014, with a full progress report scheduled to be presented to Neighbourhoods Scrutiny in February 2015, as part of the forthcoming *Manchester City Council Climate Change Action Plan 2015/16 to 2017/18*.

Recommendations

Members are recommended to:

1. Agree the proposed work programme for taking forward the recommendations of the Environmental Sustainability Subgroup, as set out in Appendix 1, and invite a progress report in March 2015.
 2. Note that this work programme forms part of the Council's wider programme of environment and climate change activity, as set out in the *Manchester City Council Climate Change Action Plan 2014/15 to 2016/17*.
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Wards Affected: All

Contact Officers

Name: Jessica Bowles
Position: Head of City Policy
Telephone: 0161 234 4412
Email: j.bowles@manchester.gov.uk

Name: Jonathan Sadler
Position: Environmental Strategy Manager
Telephone: 0161 234 4506
Email: j.sadler@manchester.gov.uk

Background Documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

- Reports to the Environmental Sustainability Subgroup August 2013 to January 2014, Manchester City Council
- Environmental Sustainability Subgroup final report to Neighbourhoods and Economy Scrutiny Committees, March 2014, Manchester City Council
- Environmental Sustainability Subgroup; work programme for response to recommendations, report to Neighbourhoods and Economy Scrutiny Committees, June 2014, Manchester City Council
- Manchester City Council Climate Change Action Plan 2014/15 to 2016/17, report to Neighbourhoods Scrutiny Committee, February 2014, Manchester City Council
- Manchester City Council Climate Change Action Plan: 2013/14 CO₂, report to Neighbourhoods Scrutiny Committee August 2014, Manchester City Council
- Manchester Community Strategy Refreshed Strategic Narrative, report to Manchester City Council Executive, February 2014, Manchester City Council

1. Background and Introduction

1.1 At their June 2012 and May 2013 meetings members of the Economy Scrutiny considered a range of reports relating to Manchester's low carbon economy. The committee agreed to establish a dedicated Environmental Sustainability sub-group to explore the issues raised in further detail, with a view to reporting back to Economy Scrutiny in due course.

1.2 The Environmental Sustainability sub-group met from August 2013 to January 2014, and presented its final report to the Economy and Neighbourhoods Scrutiny Committees in March 2014.

1.3 It was agreed that a report would be considered looking at how each of the recommendations would be taken forward throughout 2014/15. A proposed work programme was presented to Economy and Neighbourhoods Scrutiny Committees in June 2014 where it was agreed that a revised SMART action plan should be produced.

2. Policy and Strategic Context

2.1 At their October and November 2013 meetings, the Environmental Sustainability sub-group considered a discussion paper entitled 'What do we want from growth?'

2.2 The paper set out that cities, and their inhabitants, are responsible for between 60 and 80% of global CO₂ emissions, 75% of natural resource consumption, and 50% of waste production. However, that the dense urban form, access to supply chains, and the availability of second-hand resources, means that cities also provide the right setting for high levels of per capita resource efficiency. People and goods have shorter distances to travel, waste materials can be more readily reused and recycled for local use, and the close proximity of businesses and universities creates and drives the opportunity for innovative solutions in the context of an ever changing global economy, society and environment.

2.3 Currently, over 50% of the world's population live in cities, with levels projected to rise to 80% by 2050. Cities therefore present a challenge in a world of limited resources, but also a significant opportunity in terms of innovating and reinventing themselves to create the places that will be able to support a healthy, fulfilled and just society into the future.¹

2.4 Manchester's plans for the future are set within this global context, with the Manchester Community Strategy setting out the vision for Manchester to be a world class city as competitive as the best international cities.

Manchester Strategy 2015-25

2.5 In February 2013 a new strategic narrative for the Community Strategy was approved by the Council's Executive Committee, restating the commitment to the

¹ Sustainable, Resource Efficient Cities – Making It Happen, United Nations Environment Programme, 2012

above vision, and setting out the key challenges, opportunities and priorities for the city. This narrative was developed through a process of wider engagement, designed to ensure that the final document would accurately reflect the broad and interconnected priorities that the city and its stakeholders will collectively take forward, in order to achieve the vision.

2.6 Building on this strategic narrative work is now underway to establish a new Community Strategy, a 'Manchester Strategy', setting out the city's priorities and vision to 2025. Led by the Manchester Leaders Forum, which is chaired by the Leader of the Council, the strategy will describe the city's continuing objective to achieve sustainable economic growth, integrated with and as a key enabler to continue to deliver improvements in the city's ability to unlock the potential of our communities and create vibrant, pleasant and safe neighbourhoods where people want to live and work.

2.7 The strategy will also reflect how the continued growth of the city will be delivered with environmental sustainability at its core, recognising the inherent resource and carbon efficiency of cities and the opportunities for ongoing innovation and culture change to drive yet higher levels of environmental performance. The city's climate change action plan, *Manchester: A Certain Future* (MACF), will be a key consideration in the development of the strategy, setting out how Manchester's wider aims for sustainable economic growth and people and public sector reform can support and be supported by the delivery of MACF.

2.8 A successful Manchester Strategy will be one that clearly reflects the priorities of the city and its relationship with the wider Greater Manchester, national and international landscape, and is supported by those organisations and individuals who are best-placed to drive forward its delivery. The Manchester Leaders Forum, which brings together leaders from across the city, are overseeing the development of the Manchester Strategy and will ensure that a shared and coherent strategy can be established, with full engagement across Manchester and Greater Manchester stakeholders and partners.

Manchester: A Certain Future

2.9 The chair of the MACF Steering Group, Gavin Elliott, is a member of the Manchester Leaders Forum, working with the Council and partners to ensure that the city's climate change objectives are embedded as part of the Manchester Strategy. Among the key inputs to the process is research by the Centre for Local Economic Strategies to look at further defining the 'Low Carbon Economy' objective in MACF, identifying appropriate policy interventions to achieve the definition, and a set of indicators for measuring progress.

Manchester City Council Climate Change Action Plan

2.10 Within the above context, the City Council has set out its commitment to contribute towards the delivery of MACF, recognising it is one of the key stakeholders in the city's collective commitment to deliver the ambitious ten-year plan. In February 2014, the Council agreed to introduce a new rolling three-year approach to climate change action planning. This approach is designed to ensure that there is the

required time to enable the Council to develop and implement the large-scale interventions that are needed to ensure the Council can fulfil its commitment to reduce its own emissions, as well supporting the delivery of MACF.

2.11 The Manchester City Council Climate Change Action Plan 2014/15 to 2016/17 sets out 34 specific actions, and the commitment to report annually on progress and to update the plan for the coming three-year period. The plan recognises the key role that the Council can play as a policy-maker, working to encourage and enable stakeholders to contribute towards the delivery of MACF, as part of a collective citywide effort.

3. Environmental Sustainability Recommendations: revised work programme

3.1 During August 2013 to January 2014 the Environmental Sustainability sub-group has made an important contribution to the Council's policy-making commitments. It has facilitated discussions with internal and external stakeholders, and developed a set of recommendations that can inform the developing Manchester Strategy, which is due for completion in September 2015, and the Manchester City Council Climate Change Action Plan 2015/16 to 2017/18, which is scheduled for discussion at Neighbourhoods Scrutiny Committee and Executive in February 2015.

3.2 As discussed and agreed by Neighbourhoods and Economy Scrutiny Committees in March 2014, the sub-group's recommendations cover a broad range of proposals and opportunities to influence Council policy and outcomes for the city. They include the following key opportunities and areas of policy. The work programme has been structured according to these headings:

- The Manchester Strategy, sustainable growth, low carbon economy and measuring progress: see recommendations 1, 2, 3 and 4.
- Ward level activity: ward plans and ward councillors: see recommendations 5, 6, 7 and 8
- Food: see recommendation 9
- Planning policy: see recommendation 10
- Procurement: see recommendations 11, 12 and 13
- Communications and awareness raising: see recommendations 14 and 15
- Energy policy: see recommendation 16
- Council decision-making: see recommendations 17 and 18

3.3 The revised proposed work programme has been designed to respond to the request at the June 2014 Economy Scrutiny Committee that it be made 'SMART'. It sets out the sub-group recommendation, the intended outcome and impact if the recommendation is fully implemented, the proposed action to realise the intended outcome, proposed milestones and timescales for delivering the proposed action, the Council officer with lead responsibility for delivery, and progress to date. It recognises that for some of the recommendations, initial work is required to further understand the specific issue and to develop the additional actions that are required in order to realise the intended outcome and impact. These additional actions will be included in future progress reports.

3.4 The revised proposed work programme is provided at Appendix 1.

4. Next Steps

4.1 Each recommendation is proposed to be addressed according to the actions and timescales set out in Appendix 1. Where reports are scheduled to be presented to Scrutiny Committees and/or the Executive, they will be available from www.manchester.gov.uk. Where reports are not scheduled to be published online requests for copies can be submitted to scrutiny@manchester.gov.uk.

4.2 A monitoring report setting out progress against the proposed work programme is proposed to be presented to Neighbourhoods and Economy Scrutiny in March 2015.

Appendix 1 – Revised Proposed Work Programme

No.	Recommendation	Intended Outcome and Impact	Proposed Action to Realise Intended Outcome	Proposed Milestone & Timescales	Lead Responsibility	Progress to Date
	The Manchester Strategy, sustainable growth, low carbon economy and measuring progress					
1.	When the Community Strategy is reviewed, more consideration is given of what makes for “good growth” for Manchester. To include the support and advice from local experts and interest groups such as the CLES (Centre for Local Economic Strategies), CRESC (Centre for Research on Socio-Cultural Change), the Tyndall Centre, Steady State Manchester and MERCi (Manchester Environmental Resource Centre initiative).	<p>That one of the core underlying principles of the strategy is sustainable growth, with clear benefits for the local economy, Manchester residents, and the local and global environment.</p> <p>The Strategy will include integrated objectives for economic, social and environmental improvement.</p>	<p>The MLF² oversee the development of a Manchester Strategy 2015-25 with the involvement of a broad range of the city’s partners and stakeholders, and with public consultation to enable all stakeholders to contribute.</p> <p>Ensure that the objectives of MACF are embedded in the Manchester Strategy through the involvement of the chair of the MACF Steering Group, as a member of the</p>	<p>September-November 2014: MLF Strategy Discussion Forums; outline strategy development; CLES low carbon economy research undertaken</p> <p>December 2014-March 2015: further MLF engagement and consultation; draft strategy development</p> <p>May-June 2015: public consultation</p> <p>August 2015:</p>	Jessica Bowles, Head of Policy, Partnerships and Research	MLF workshop scheduled for 22 nd September 2014 on Sustainable Economic Growth, including input from CLES and a focus on the low carbon economy. Over 25 stakeholders expected to attend including the chair of the MACF Steering Group.

² Manchester Leaders Forum

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			<p>Manchester Leaders Forum. Inclusion of key inputs to the strategy's evidence base, including the low carbon economy research by CLES.</p> <p>Establish a performance management framework to enable measurement of progress against the strategy's objectives. Report data publicly to enable progress to be monitored on an ongoing basis.</p>	Strategy finalised.		
2.	To recommend work is undertaken to measure Manchester's "good growth", linked to the work to be undertaken under recommendation 1. To include support, advice and input from local experts and interest groups such as CLES (Centre for Local Economic Strategies), CRESC (Centre for	To be addressed as part of action under recommendation 1.	To be addressed as part of action under recommendation 1.	As recommendation 1.	As recommendation 1.	<p>As recommendation 1.</p> <p>A set of indicators for measuring progress against MACF has been published in the MACF Annual Report 2014. It is available from: www.manchesterclimate.com</p>

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	Research on Socio-Cultural Change), the Tyndall Centre, Steady State Manchester and MERCi (Manchester Environmental Resource Centre initiative).					
3.	That follow up work includes consideration of the economic impact of the green industry, including sustainable energy and the jobs market.	<p>An understanding of the economic impact and potential of the green industry is established and included as part of the CLES low carbon economy research.</p> <p>To be included as part of the action under recommendation 1.</p>	<p>CLES research is undertaken on defining a Manchester low carbon economy, suggested indicators for measuring progress towards this objective, and suggested policy interventions.</p> <p>For this research to form part of the evidence base for the Manchester Strategy, and for it to be included as part of the action under recommendation 1.</p>	As recommendation 1.	As recommendation 1.	<p>Existing research by Enworks is currently publicly available, setting out the size of the low carbon and environmental goods and services (LCEGS) sector and its potential for growth in Greater Manchester, and its individual districts.³</p> <p>This research will be incorporated as part of the CLES low carbon economy research, which is currently underway.</p>

³ <http://www.enworks.com/ESTA-project-outcomes>

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4.	To recommend that when Economy Scrutiny Committee considers how local people benefit from economic success, environmental benefits are included.	The performance management framework for the Manchester Strategy, set out under recommendation 1, to be publicly available to enable ongoing monitoring of progress against the strategy's objectives. For progress to be able to be considered by Economy Scrutiny Committee, and any other relevant groups.	Include data on economic and environmental performance as part of the performance management framework set out under recommendation 1. Report data publicly to enable progress to be monitored on an ongoing basis.	As recommendation 1.	As recommendation 1.	As recommendation 1.
	Ward level activity					
5.	To recommend that the Environmental Strategy team lead on influencing officers to consider environmental matters in all relevant decisions through ward coordination.	Measureable environmental benefits and outcomes are achieved through those activities developed and delivered at ward level, instigated through ward level plans and decision-	Produce a guidance document for Manchester ward coordinators and ward members, to enable them to include environmental objectives in ward plans from March 2015.	October 2014 – guidance document circulated to ward members and ward coordinators October 2014 onwards – briefings included as part of Carbon Literacy training for ward	Jonathan Sadler, Environmental Strategy Manager	The guidance document is currently being drafted by Environmental Strategy with input from Regeneration teams. Also see recommendations 6

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		making.	Environmental knowledge also raised through the actions under recommendations 6 and 8.	members and ward coordinators March 2015 – ward plans refreshed Also see recommendations 6 and 8.	Ward councillors	and 8.
6.	To recommend that the Environmental Strategy team facilitate workshops for councillors to help them understand how they can make a difference and equip them with the skills and knowledge to work with groups and individuals effectively. For the workshops to include how councillors can use their links to social housing providers and other key partners and practical examples of changes that can be made.	Councillors gain sufficient skills and knowledge to enable them to work with local stakeholders and partners to develop and deliver environmental activities and achieve measureable environmental benefits, as per the intended outcome in recommendation 5.	Provide Carbon Literacy training to 60 councillors by end-December 2014 and the remaining 36 during 2015. Work with external partners to establish an Eco Neighbourhoods programme to provide	December 2014 – Carbon Literacy completed by 60 councillors June 2015 – Carbon Literacy completed by 96 councillors October 2014 – Eco Neighbourhoods delivery structures established	Jonathan Sadler, Environmental Strategy Manager Jonathan Sadler, Environmental	13 councillors trained fully in Carbon Literacy. 22 councillors have attended the face-to-face workshop sessions, and now need to complete their e-learning. 4 councillors have completed their e-learning but have yet to attend a face-to-face workshop. Eco Neighbourhoods concept developed by the City Council,

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			enhanced support to councillors that builds on Carbon Literacy training and the action under recommendation 4, to enable them to work with local communities and key partners.	December 2014 – funding applications submitted for first phase of delivery March 2015 – funding secured for first phase of delivery	Strategy Manager	Manchester Green Leaders (Manchester-based environmental voluntary and community sector organisations), and the University of Manchester. Work is currently underway to establish the required structures to develop and deliver the programme, including securing funding.
7.	To recommend that councillors carry out an audit of all the work, projects and schemes in their wards on environmental and climate change action. To work with key local organisations such as social housing providers	Councillors are provided with guidance and access to support to enable them to work with local stakeholders and partners to develop and deliver environmental activities and achieve	Building on the actions under recommendations 5 and 6, that councillors work with key local organisations to carry out an audit of all the work, projects and schemes in their wards on environmental and climate change action.	Subject to councillors' priorities. The delivery of an audit could be an action in a ward plan, or could be produced as part of the process to establish a ward plan, subject to	Ward councillors	The guidance referenced under recommendation 5 will contain information on carrying out an audit and the support available.

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	to do this. To recommend that the workshops for members should be used to support members in this.	measureable environmental benefits, as per the intended outcome in recommendations 5 and 6.		resources and councillors' priorities.		
8.	To circulate the CLASP (Climate Change Local Area Support Programme) Member Briefing Pack to all councillors.	N/A	Action complete. The briefing pack is available to download from http://www.claspinfo.org/resources	N/A	N/A	Action complete.
	Food					
9.	To recommend that, once Neighbourhoods Scrutiny Committee had looked at the sustainable food growth report, Economy Scrutiny Committee considers looking at the poverty and economic aspects of sustainable food growing.	That progress in relation to the Manchester Food Board priorities are reported publicly. The five priorities are taken from the Motion to Council in January 2014 and are: health and takeaways; food waste; food poverty; food procurement, and; the economic aspects of food	A progress report on the work of the Manchester Food Board to be presented to Economy and/or Scrutiny Committees in March 2015. That the committees consider which of the five priorities are most appropriately considered by which committee.	March 2015 – Manchester Food Board progress report to Neighbourhoods and/or Economy Scrutiny Committees	Christine Raiswell, Programme Manager - Food Futures, Public Health Manchester	The Food Board was formally established in March 2014, following a motion to Council in January 2014. It is chaired by Councillor Rabnawaz Akbar with membership made up of a number of organisations and individuals from

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		growing.				across the Manchester food industry.
	Planning policy					
10.	To recommend that environmental policies are strengthened through the Council's planning process.	That the Council works within the framework of the National Planning Policy Framework to use its local planning powers to establish and implement local planning policies that deliver measurable environmental benefits.	<p>Propose to the Council's Executive that Manchester's Local Plan (including the Manchester Core Strategy 2012-27) is reviewed and updated, with work commencing in 2014/15.</p> <p>Subject to Executive approval, it is proposed that the Local Plan will be refreshed through a formal statutory process that will begin in 2014/15. This process will include an assessment of the opportunities to strengthen planning policies to deliver improved environmental outcomes.</p>	<p>October 2014 – report to the Council's Executive</p> <p>Further milestones subject to decision of the Council's Executive.</p>	Richard Elliott, Policy, Partnerships and Research	The current Local Plan contains a number of policies designed to contribute towards the Council's environment and climate change objectives. It is available from www.manchester.gov.uk

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	Procurement					
11.	To recommend that the Council continues to include environmental considerations when selecting a supplier, through the implementation of its Sustainable Procurement Policy. And that the impact of the policy is reviewed and that it is updated as required.	<p>That the Council's procurement activities are delivered according to a publicly available Sustainable Procurement Policy and that the economic, social and environmental benefits are measured.</p> <p>That this builds on progress to date, including the Council being awarded the Department for Business Innovation and Skills' award for 'Best Council to do Business With', in September 2013, in recognition of procurement practices that have been designed to support local</p>	The Council's Sustainable Procurement Policy is reviewed and updated, in line with best practice work being undertaken by the Association of Greater Manchester Authorities (AGMA) to establish a Social Values Evaluation Framework for procurement activities.	December 2014 – report to Finance Scrutiny setting out the proposed plan to review and update the Council's Sustainable Procurement Policy.	Ian Brown, Head of Corporate Procurement	<p>The Council has an existing Sustainable Procurement Policy, which includes provision for a 10% weighting for sustainability criteria in all tenders. The policy is available from www.manchester.gov.uk</p> <p>The Council's Head of Corporate Procurement is currently working with AGMA to establish a Social Values Evaluation Framework for procurement activities by AGMA and the ten local authorities, in order to deliver measurable economic, social</p>

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		businesses, create jobs and apprenticeships, achieve environmental benefits, and to maximise the retention of money in the local economy.				and environmental benefits through procurement.
12.	To recommend that the Economic Development Unit, Corporate Procurement, Environmental Strategy and other relevant departments continue to implement the Council's Sustainable Procurement Policy, using procurement as a tool to support sustainable economic development, including the achievement of environmental outcomes.	That the Council's procurement activity is used as a tool to support measureable sustainable economic development, including the achievement of environmental outcomes.	This recommendation will be addressed through the action in relation to recommendation 11.	See recommendation 11.	See recommendation 11.	In 2012/13 83% of the Council's spend with its top 300 suppliers was retained in Greater Manchester and 65% within Manchester boundaries. Also see recommendation 11.
13.	To recommend that the Association of Greater Manchester Authorities (AGMA) and the Greater	That AGMA establishes procurement policies to maximise the	The Council works with AGMA to establish a Social Value Evaluation Framework, as	See recommendation 11.	See recommendation 11.	See recommendation 11.

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	Manchester Combined Authority (GMCA) work with CLES to determine what proportion of their procurement budget stays within Greater Manchester, and considers revising their procurement policies to maximise this.	proportion of their procurement budget that stays within Greater Manchester, and contributes to objectives in the Greater Manchester Strategy for increase economic activity and levels of employment.	referenced under recommendation 11. Including sharing of best practice and lessons learned from the implementation to date of Manchester City Council's Sustainable Procurement Policy.			
	Communication and awareness of the environment and climate change					
14.	To recommend that corporate communications and awareness raising on environmental matters should be improved.	That corporate communications and awareness raising activities are supporting the delivery of the Council's environment and climate change commitments and helping to deliver measureable outcomes.	Deliver corporate communications and awareness raising activities that support the roll-out of Carbon Literacy training and the implementation of low carbon plans that are produced through Carbon Literacy. Establish mechanisms to measure the impact of Carbon Literacy and the	October 2014 – Carbon Literacy training to have been offered to all Town Hall Extension staff October 2014 – Project Odysseus begins monitoring energy data and engagement of staff on trial floors of the Town Hall Extension.	Jessica Bowles, Head of Policy, Partnerships and Research	The Council's corporate communications currently include ongoing communications through the staff intranet and weekly e-bulletins to encourage staff to participate in Carbon Literacy training.

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			associated actions.	December 2014 – review of Carbon Literacy, lessons learned and design of next phase, including mechanisms for measuring outcomes. April 2015 – review of data and energy savings for Project Odysseus, and development of next steps.		The plans for Project Odysseus have been finalised, and an online tool has been developed for behavioural change monitoring.
15.	To recommend that officers investigate carrying out a campaign to raise awareness of how people can make changes to reduce their impact on the environment. This campaign should link to wider cultural and behaviour change activity by the Council and other key partners such as universities and	That the city's residents and businesses understand the city's environmental priorities and the actions they can take to contribute towards achieving these priorities.	Run a coordinated programme of campaigns to raise awareness of how people can make changes to reduce their impact on the environment. This work links to work described under recommendations 5, 6 and 7.	October 2014 – review of existing environmental campaigns activity and areas proposed for further development; report to Environmental Strategy Programme Board February 2015 – details of the coordinated	Suzanne Grimshaw, Community and Customer Engagement	A range of environmental campaigns are currently underway, including: - Waste and recycling campaign to help reduce levels of residential waste generated and increase levels of recycling - Little Hands Make Big Changes

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	schools.			programme of campaigns included in the Council's Climate Change Action Plan 2015/16 to 2017/18; presented to Neighbourhoods Scrutiny Committee and Executive		campaign to support schools to improve their environmental performance - Green Deal Communities pilot project to encourage domestic energy efficiency works in Levenshulme, Higher Blackley, Northenden and Whalley Range
	Energy policy					
16.	That the Council develops an energy policy which reflects the priorities identified in the investigation.	That the Council establishes a policy framework that will help support, enable and drive the use of low carbon energy, resulting in reductions in Council and citywide CO ₂ emissions.	Review the existing policy framework to determine whether it is fit for purpose and to identify a preferred option that will enable the intended outcome to be achieved.	October 2014 – review and options appraisal presented to the Council's Environmental Strategy Programme Board; preferred option selected February 2015 – preferred option, and progress with	Jonathan Sadler, Policy, Partnerships and Research	A review of the existing policy framework is currently underway. Work is also underway to identify best practice from Core Cities, UK local authorities, and international cities.

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				implementation, included as part of the Council's Climate Change Action Plan 2015/16 to 2017/18.		
	Council decision-making					
17.	To recommend that all Executive reports include consideration of the impact the decision has on the environment.	That consideration is given to the impact that a decision will have on the environment, with a view to minimising negative impacts and maximising positive environmental benefits, wherever possible and appropriate.	To be considered by the members of the Executive.	The recommendation is under consideration.	Relevant Executive Members	The recommendation is being considered.
18.	To recommend that the Economy Scrutiny Committee monitor the implementation of these recommendations.	To ensure that the recommendations agreed by the Economy and Neighbourhoods Scrutiny Committees are implemented.	A monitoring report is proposed to be presented to Neighbourhoods and Economy Scrutiny Committees in March 2015.	March 2015 – progress report to Neighbourhoods and Economy Scrutiny Committees (proposed)	Jonathan Sadler, Policy, Partnerships and Research	As per the above recommendations.